















- All political contributions by or on behalf of Golder, if any, must be pre-approved in accordance with the ARM. Such pre-approval is required regardless of whether such contributions are made with personal or corporate funds and regardless of whether reimbursement is to be requested.
- **OWNERSHIP**
- The Operating Company Region President (or designee) must pre-approve the giving or receiving of Benefits that exceed the Country-specific amounts set forth in Addendum 1 to the Procedure. If the country in which a Benefit is to be given or received does not appear in the Procedure, employees must contact their respective Region General Counsel (or designee) for guidance prior to seeking approval from their Operating Company Region President (or designee).
- The Procedure provides further guidance on the appropriate giving, receiving and documenting of Benefits. All Benefits given or received must be supported by appropriate documentation and properly recorded in Golder's Benefits Registry.
- Please contact your Region General Counsel (or designee) or Golder's Senior Legal Counsel for Compliance if you need assistance or are in doubt as to whether any particular conduct may constitute a breach of this Policy.

RL3, FINAL 1/2

- An employee's violation of this Policy will result in disciplinary action, which may include termination and/or notice to appropriate enforcement agencies. A third party's violation of this Policy may lead to the suspension or termination of any or all agreements and/or notice to appropriate enforcement agencies.
- Protecting Golder's values and reputation is every employee's responsibility. If you become aware of or are concerned about any potential non-compliance with this Policy, please contact the Golder Ethics and Compliance hotline at: https://golder.alertline.com/gcs/welcome. Employees who ask a question, raise a concern, make a report, or participate in an investigation in "good faith" will be protected from retaliatory actions and discrimination. Acting in "good faith" means that you sincerely believe that there is an issue or concern with questionable, unethical, or illegal behavior and are not deliberately making a false report. It does not matter whether your report uncovers illegal or unethical behavior, only that you came forward with honest intentions. Deliberately making a false report can result in disciplinary and/or legal action.

Hisham Mahmoud, PhD, PE

Principal

Global President & CEO

Golder Associates Corporation

May 2019